



AGENDA

Temuka Community Board Meeting Monday, 11 November 2024

Date Monday, 11 November 2024

Time 5.00pm

Location Temuka Library/Service Centre
King Street
Temuka

File Reference 1717741

Temuka Community Board

Notice is hereby given that a meeting of the Temuka Community Board will be held in the Temuka Library/Service Centre, King Street, Temuka, on Monday 11 November 2024, at 5.00pm.

Temuka Community Board Members

Charles Scarsbrook (Chairperson), Alison Talbot (Deputy Chairperson), Gaye Broker, Aimee Baird, Nicola Nimo, Clrs Michelle Pye and Scott Shannon

Local Authorities (Members' Interests) Act 1968

Community Board members are reminded that if you have a pecuniary interest in any item on the agenda, then you must declare this interest and refrain from discussing or voting on this item, and are advised to withdraw from the meeting table

Nigel Trainor
Chief Executive

Order Of Business

1 Apologies 5

2 Public Forum 5

3 Identification of Items of Urgent Business..... 5

4 Identification of Matters of a Minor Nature 5

5 Declaration of Conflicts of Interest 5

6 Chairperson’s Report..... 5

7 Elected Member Update..... 5

8 Confirmation of Minutes 6

8.1 Minutes of the Temuka Community Board Meeting held on 30 September 2024..... 6

9 Reports 18

9.1 Towards 2050 Plan - Venture Timaru..... 18

9.2 Strategic Plan Projects Selection 35

9.3 Emergency Management Update Report 41

9.4 Mayor's Taskforce For Jobs Programme Update 2024 44

9.5 Thomas Hobson Trust Fund Accounts..... 47

10 Consideration of Urgent Business Items..... 49

11 Consideration of Minor Nature Matters..... 49

12 Public Forum Issues Requiring Consideration 49

13 Exclusion of the Public..... 49

14.1 Thomas Hobson Trust Applications..... 49

14 Public Excluded Reports..... 51

15 Readmittance of the Public..... 52

- 1 Apologies**
- 2 Public Forum**
- 3 Identification of Items of Urgent Business**
- 4 Identification of Matters of a Minor Nature**
- 5 Declaration of Conflicts of Interest**
- 6 Chairperson's Report**
- 7 Elected Member Update**

8 Confirmation of Minutes

8.1 Minutes of the Temuka Community Board Meeting held on 30 September 2024

Author: Steph Forde, Corporate and Strategic Planner

Recommendation

That the Minutes of the Temuka Community Board Meeting held on 30 September 2024 be confirmed as a true and correct record of that meeting and that the Chairperson's electronic signature be attached.

Attachments

- 1. Minutes of the Temuka Community Board Meeting held on 30 September 2024**



MINUTES

Temuka Community Board Meeting Monday, 30 September 2024

Ref: 1717741

**Minutes of Timaru District Council
Temuka Community Board Meeting
Held in the Temuka Library/Service Centre, King Street, Temuka
on Monday, 30 September 2024 at 5.00pm**

Present: Charles Scarsbrook (Chairperson), Aimee Baird, Nicola Nimo, Clr Michelle Pye, Clr Scott Shannon

In Attendance: Nigel Trainer (Chief Executive), Suzy Ratahi (Land Transport Manager) Mike Wrigley (Acting Group Manager Community Services, Jo Williams (Executive Assistant Infrastructure- Minute Taker)

1 Apologies

1.1 Apologies

Resolution 2024/135

Moved: Charles Scarsbrook

Seconded: Clr Scott Shannon

That the apologies of Mayor Nigel Bowen, Clr Peter Burt, Gaye Broker and Alison Talbot.

Carried

2 Public Forum

2.1 Temuka Lions

Mr Summerfield of Temuka Lions addressed the Board. Advised Lions's Club 50th anniversary this year and they would like to do something permanent in the community to celebrate this. Mr Summerfield advised at this stage they were thinking along the lines of something for the youth of Temuka; there was no budget, but it could be created with funds held by them or raised by them. They are seeking ideas.

The Chair noted he had taken Mr Summerfield's details; the Board would discuss it, and he would feedback ideas to him. He hoped they might have something concrete for the next meeting in November as to what the Board thinks or suggest but he would let him know beforehand to see if the ideas or suggestions would work for Lions.

The Chair thanked the Lions and indeed all service groups for the wonderful work done in the community.

2.2 Mr Shane Johnson

Mr Johnson addressed the Board. He is the proprietor of the local gym . He wanted to know if the Board had had any feedback regarding timeframes for the opening of the alleyway again and what the Board are proposing to do along that alleyway in terms of anything that would have any effect

on the gym or the pharmacy or whatever it may be. Mr Johnson was informed that this would be covered in Report 9.1.

3 Identification of Items of Urgent Business

3.1 Report 9.1 Vine Street Laneway Options

Resolution 2024/136

Moved: Charles Scarsbrook

Seconded: Clr Scott Shannon

That the report tabled by the Chief Executive be placed and considered by the Board.

Carried

3.2 Environment Canterbury Regional Public Transport Plan Feedback

Resolution 2024/137

Moved: Charles Scarsbrook

Seconded: Clr Scott Shannon

That this matter be placed on the Agenda under Matters of Urgent Business.

Carried

4 Identification of Matters of a Minor Nature

- Update on Legends Lane Alleyway (project itself)
- Kiwi Trail update

5 Declaration of Conflicts of Interest

The Chairperson Charles Scarsbrook declared a potential conflict of interest with the Urgent Business Item (Vine Street Report) and will remove himself for this item, Clr Pye will chair this item.

6 Chairperson's Report**6.1 Chairperson's Report****Resolution 2024/138**

Moved: Charles Scarsbrook

Seconded: Clr Michelle Pye

The Chairperson reported:

- Chaired the Temuka Community Car Trust AGM. Met with Presbyterian Support regarding Wallingford Rest Home – there are no plans to extend the care there to a hospital or dementia level in the short to medium term.
- Met with Council Officers to look at signage around Temuka. A report will be put to the next Community Board meeting.
- Had a conversation with Environment Canterbury River Engineer and put him in touch with other locals interested in working with him to develop a motor bike track in an agreed area in the riverbed.
- Spoke to Will from Will's Painting. He is planning to paint the turrets sometime over the next few weeks. He confirmed that he quoted price for Vine Street Alleyway will stand.
- Attended the Kapa Haka that was held at the Soundshell. It was a fantastic display. Arowhenua primary were an absolute highlight for him.

Carried

7 Elected Member Update

7.1 Elected Member's Update

Resolution 2024/139

Moved: Clr Michelle Pye

Seconded: Charles Scarsbrook

Clr Pye reported as follows:

- Attended OTOP meeting. Next meeting cancelled but in November OPTOP will consider funding applications.
- Spent an afternoon with one of the building inspecting teams. Interesting and went to three different sites. Good to get an understanding of what they do in that role.
- ĀKONA webinar – recommend to everyone here “debate not destruction” on LGNZ website. About how you have constructive debate around table rather than coming in with your agenda and fighting to the bitter end.
- Attended Audit and Risk Committee.
- Went to public meeting for theatre. Had a couple of other meetings discussing various options for the theatre just to get some alignment of thoughts so we can come up with the options.
- Attended the Jorja Miller Hall of Fame Induction.
- Attended two Citizenship Ceremonies.
- Attended Council meeting last week - Civil defence training on the Emergency Operations Centre. Good for us to understand as Elected Members how those Centres operate, what the risks are and how you can support there and what Elected Members’ roles are during an emergency. One good tip is if ever in an emergency situation is we need one source of truth and that is the Timaru District Council Facebook page. You should point everyone to that page.
- Attended at the Rangitata Camp site with James Meager. It was a meeting that James had been invited to and he invited some Council people along. The same ongoing issues regarding the campsite. They want to see it open. Issues around septic tanks and things like that. Council is doing a little more investigation and working through that. Only way people will be happy is if the campground opens again. Needs to be resolved one way or the other

Carried

8 Confirmation of Minutes

8.1 Minutes of the Temuka Community Board Meeting held on 19 August 2024

Resolution 2024/140

Moved: Clr Michelle Pye

Seconded: Aimee Baird

That the Minutes of the Temuka Community Board Meeting held on 19 August 2024 be confirmed as a true and correct record of that meeting and that the Chairperson's electronic signature be attached.

Carried

9 Reports

9.1 Vine Street Alley Way Options

The Land Transport Manager spoke to this report and apologised that this was missed off the Agenda.

Feedback had been received from the public. There were 56 submissions received. Four people were in favour and 52 that were not in favour of the closure. We also received a petition signed by 9 people at the end of May. A summary document is included at the end of the report.

The key pieces of feedback included:

- concerns about safety of elderly accessing business.
- Doubts the layout will draw visitors.
- Safety concerns regarding SH1 access to carpark.

The report included alternative options such as

- Repurposing additional kerbside parking on Kiing Street.
- parking on King Street.
- changing the parking layout in Vine Street.

If we are to reopen it, we could separate the vehicle traffic from the Pedestrian traffic to make it safer for all users.

There are three options available for discussion as detailed in the report.

There was discussion about costs, permanent or temporary measures available to them to make it a mixed use space. LTU Manager confirmed it

There was discussion as to whether the lane should be opened now and when it was time to do the work, including the painting of both walls, to close it again. LTU Manager confirmed it would be quicker and safer to keep it closed and install the judder bars and then reopen it. You could temporarily close it because it is not road reserve. It was agreed that whatever they did it had to be well communicated to the community.

Feedback from the Board was that it could not ignore the feedback. They have gone through the process and people have taken the time to give feedback and they need to listen to the community.

The Board favoured Option 3 – reopen Vine Street Laneway with Design Adjustments.

Resolution 2024/141

Moved: Clr Scott Shannon

Seconded: Aimee Baird

That the Community Board resolve:

1. To reopen the Laneway
2. To review public feedback and decide on the next steps of the future of the Vine Street Laneway Trial.
3. Delegate to Clrs Michelle Pye and Scott Shannon to make final decisions around timing and design with Council Officers of the reopening and communicate this to the Community.

Carried

9.2 District Pool 2024 – 2025 Summer Season Operational Hours Update report.

The Acting Group Manager Community Services provided an update to the Temuka Community Board about the opening hours of the Temuka summer pool over the 2024-2025 summer season advising that the pool would open 15 November 2024 and run through to 16 March 2025.

The provisional opening hours for Temuka Pool this season are:

- Monday to Friday 6am to 7pm
- Saturday and Sunday 10am to 7pm
- From December 21 to January 6 the hours will be 10am to 7pm

District Pools will be closed over the Christmas and New Year Statutory holidays.

for the final five weeks of the summer season, when staffing becomes more problematic due to the loss of all our student lifeguards, a post-peak timetable totalling 65 hours will be operating at reduced hours.

A recruitment day had been held. Officers will update the Community Board once there is a greater visibility over the number of lifeguards it has available across the holiday and summer period.

There was discussion around closure of pools on Statutory days except CBay, as it had been highlighted last year that the Camp ground had traditionally utilised those particular days and were big days. Acting Group Manager Community Services confirmed that there was nothing legislative that says you have to close – it is a staffing issue but confirmed that nothing in his report was predetermined. It is just an update report.

There was a brief discussion about fees and charges with confirmation that they had been raised.

Again it was noted that there should be one source of truth and people should be referred to the CBay Facebook page.

Resolution 2024/142

Moved: Charles Scarsbrook

Seconded: Clr Michelle Pye

That the Temuka Community Board receive and note the District Pool 2024 – 2025 Summer Season Operational Hours Update report.

Carried

9.3 Temuka Community Garden Group Request for Funding

Gerrie Ligtenberg and Tracey Isles spoke to the Board and gave an update on the garden, the need for a permanent fence, the requirement to have professionals involved in construction of the fence and the progress that has been made in support of their proposal for additional funds to finish the project and keep it going. They are requesting \$3,000. They updated the Board on the initiatives they were taking to keep the project moving and some of the incentives to attract people.

The Board commented that if this had been a Board Project it would have been more expensive, and the Trust is doing a fabulous job with the issues within the community that will be ongoing providing social help to the Town.

It was noted that this is an evolving project and that at some time in the future, the Trust may need to come back to the Board for further assistance.

Resolution 2024/143

Moved: Cllr Scott Shannon

Seconded: Charles Scarsbrook

1. That the Temuka Community Board approve the request for \$3,000 excluding GST and it be funded from the Temuka Community rate fund.

Carried

10 Consideration of Urgent Business Items**10.1 Environment Canterbury Regional Public Transport Plan Feedback**

There was a discussion about whether the Board wanted to support the submission that Timaru District Council put in or make their own submission. It was decided that the Board would work with Council Officers to put in their own submissions and delegate authority to the Chairperson to sign off the final submission.

Resolution 2024/144

Moved: Clr Michelle Pye

Seconded: Aimee Baird

That that the Board would work with Council Officers to put in their own submissions and delegate authority to the Chairperson to sign off the final submission.

Carried

11 Consideration of Minor Nature Matters**11.1 Vine Street Alleyway**

Clr Michelle Pye sought confirmation from the Board that they were happy for her to spend the budget that has already been approved on whatever needs to happen to get that laneway project finished as in – allocating some of it to the transport design stuff that needs to happen, allocating some of it to the building work that has to be done.

11.2 Kiwi Trail

Nicola Nimo gave an update on the Kiwi Trail – still need to stencil some kiwi footprints and put up signposts. Venture Timaru will activate the QR codes. Council officers have asked if the Board wanted an official launch. The Board would like to do this and suggested there was \$1,500 in Projects Trust which could go toward this. The Board thought a free sausage sizzle in the Domain. Nicola to come back with ideas, dates etc.

There was a discussion about the importance of signage for the tracks and that some of the signposts are out of date. Nicola to have discussion with Parks and Land Transport about this.

11.3 Community Board Actions Register Report

Clr Pye requested that the Board receive an Actions Register Report, as is usual for other Council committees, to record actions and keep it updated to prevent actions agreed to be undertaken from being missed.

12 Public Forum Issues requiring Consideration

12.1 Temuka Lions

The Board thought it would be a good idea to refer to the Strategic Plan to see what had been identified in there that might fit with the Lions’ plan.

It was also suggested that Lions go and talk to the students at Opihi and get the students to come up with ideas.

12 Exclusion of the Public

Resolution 2024/145

Moved: Charles Scarsbrook

Seconded: Clr Michelle Pye

That the public be excluded from the following parts of the proceedings of this meeting, namely,—

14.1 Public Excluded Minutes of the Temuka Community Board Meeting held on 19 August 2024

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows at 6.50:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Plain English Reason
14.1 - Public Excluded Minutes of the Temuka Community Board Meeting held on 19 August 2024	Section 48(1) of the Local Government Official Information and Meetings Act 1987.	The public excluded minutes of the meeting held on 19 August 2024 are considered confidential pursuant to the

<p>Matters dealt with in these minutes:</p> <p>14.1 - Divestment of Property Assets</p>		<p>provisions of the LGOIMA Act of 1987.</p> <p>The specific provisions of the Act that relate to these minutes can be found in the open minutes of the meeting held on 19 August 2024.</p>
<p>Carried</p>		

14 Public Excluded Reports

14.1 Public Excluded Minutes dated 19 August 2024

Resolution 2024/146

Moved: Charles Scarsbrook
 Seconded: Clr Michelle Pye

That the Minutes of the Temuka Community Board Public Excluded Meeting held on 19 August 2024 be confirmed as a true and correct record of that meeting and that the Chairperson’s electronic signature be attached.

Carried

15 Readmittance of the Public

Resolution 2024/147

Moved: Charles Scarsbrook
 Seconded: Nicola Nimo

That the meeting moves out of Closed Meeting into Open Meeting at 6.55pm.

Carried

The Meeting closed at 6.55pm

.....
Charles Scarsbrook
Chairperson

9 Reports

9.1 Towards 2050 Plan - Venture Timaru

Author: Steph Forde, Corporate and Strategic Planner

Authoriser:

Recommendation

That the Temuka Community Board receive and note the Towards 2050 report from Venture Timaru

Purpose of Report

- 1 The purpose of this report is for Venture Timaru to provide a verbal update on the Towards 2050 plan (a special project) to the Temuka Community Board as the Economic Development and Regional Tourism Organisation (RTO) for Timaru District.

Assessment of Significance

- 2 This matter is assessed to be of low significance under the Council's Significance and Engagement Policy because is for information only and no decision is being sought.

Discussion

- 3 The Chief Executive of Venture Timaru will provide a verbal introduction of the Towards 2050 project to the Temuka Community Board.
- 4 The presentation will include the following topics:
 - The need for an aspirational future for our district.
 - Changing & Ageing population.
 - Innovation and productivity
 - Play to our strengths, retain and attract aligned and new business
 - Alignment to existing plans such as the Long Term Plan 2024-34
 - Workplan – consultation to implementation.
 - General discussion.
- 5 The attached Benji Patterson Ltd report was commissioned by Venture Timaru, and its purpose is to highlight what an aspirational economic future could look like for Timaru, and what achieving such an outlook would rely on. This report is the catalyst to start the conversation about our districts future and not the plan itself.

Attachments

1. Scenarios for an aspirational economic future for Timaru District - Benji Patterson Ltd
2. Press Release: Towards 2050



October
2022

Scenarios of an aspirational economic future for Timaru District



Report commissioned by Venture Timaru

Prepared by: Benje Patterson
Benje Patterson | People & Places
www.benjepatterson.co.nz
October 2022

All work provided and services rendered are at the request of the client and intended for the client's purposes only. Benje Patterson Ltd and its employees do not accept any responsibility on any grounds whatsoever, including negligence, to any other person or organisation. While every effort is made by Benje Patterson Ltd to ensure that the information and analysis are accurate and reliable, Benje Patterson Ltd shall not be liable for any adverse consequences of the client's decisions made in reliance of any report provided by Benje Patterson Ltd. Furthermore, Benje Patterson Ltd make no representations or warranties of any kind as to whether any report provided by Benje Patterson Ltd will assist in the performance of the client's functions. Any reliance will be at your own risk.

1. Contents

- 2. Executive summary2
 - 2.1. Key findings2
- 3. Timaru’s current economic context.....3
- 4. Aspirational future scenarios for 20504
 - 4.2. Overview of future scenarios for the Timaru economy4
 - 4.3. ‘Size of the prize’ for Timaru’s economy in each scenario4
 - 4.4. Assumptions for achieving future scenarios5
 - 4.4.1. Assumptions for achieving the ‘status quo’ future scenario5
 - 4.4.2. Assumptions for achieving the ‘more’ future growth scenario5
 - 4.4.3. Assumptions for achieving the ‘better’ future growth scenario6
 - 4.5. Stepping towards ambitious industry transformation8
- 5. Which enabling factors does ambition rely on?10
- 6. Concluding remarks11



2. Executive summary

This report has been commissioned by Venture Timaru. Its purpose is to highlight what an aspirational economic future could look like for Timaru, and what achieving such an outlook would rely on.

At its heart, this report helps show:

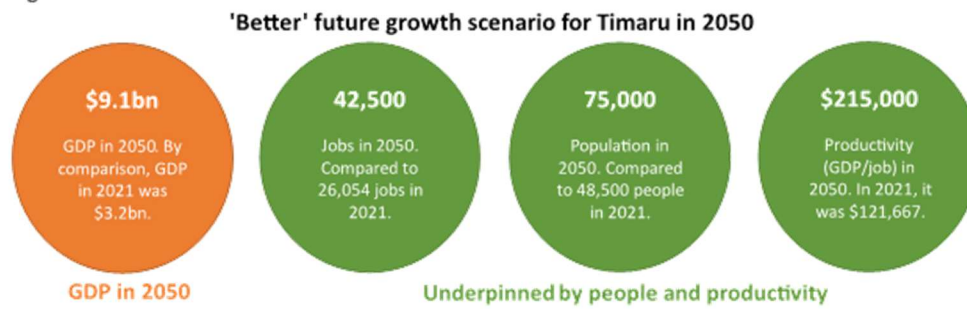
- Where will Timaru’s economy be in 2050 if the status quo remains?
- How much larger could Timaru’s economy be if there is an aspirational focus on doing better things?
- Which factors would achieving an aspirational economic future rely on?

2.1. Key findings

The potential ‘size of the prize’ for Timaru’s economy from being ambitious is large:

- Timaru currently generates \$3.2 billion of GDP (2021).
- If Timaru does no better than just muddle along, with its status quo level of employment and current productivity trajectory then the economy would be worth \$4.2 billion in 2050.
- If, instead, there is transformational growth into high productivity employment, then Timaru’s economy could be worth \$9.1 billion by 2050, which is almost three times its current size.

Figure 1

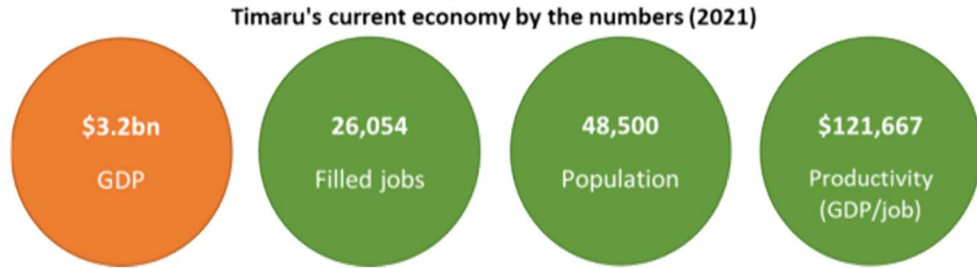


- The outcomes needed to achieve the ‘better’ future growth scenario are ambitious – both in terms of how many people Timaru would need to attract to fill jobs and how productive industries would need to be:
 - Timaru would need to attract average net migration gains of just over 1,000 people each year to reach a population of 75,000 by 2050.
 - The aspirational productivity outcome in the ‘better’ scenario would require transformation towards at least one third of Timaru businesses doing things that were at least twice as productive as opportunities under the status quo by 2050.
- Ambitious industry transformation won’t happen overnight. Initially many of Timaru’s productivity wins will be found working with existing businesses in existing industries. But through time, Timaru can progressively step out from this base and become more transformational in what it does, including breaking into new industries.
- Regardless of which industries help Timaru achieve an aspirational economic future, there will be many factors which are necessary foundations. For example, an additional 9,000 homes, 200-300 classrooms, and 1,500 more health and social assistance workers would be needed by 2050 to support the population growth needed under the aspirational ‘better’ future growth scenario.

3. Timaru’s current economic context

There were 48,500 residents in Timaru in 2021 and employment sat at 26,054 jobs. Each job produced \$121,667 of GDP (compared to \$124,980 nationally), meaning Timaru generated total GDP of \$3.2 billion.

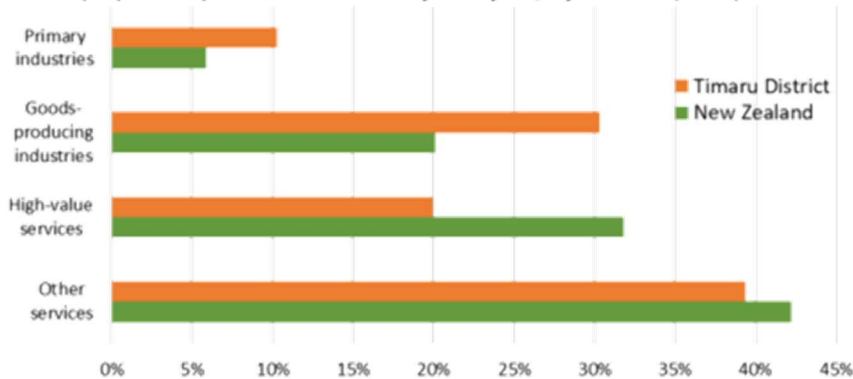
Figure 2 – The current size of Timaru’s economy, source: Infometrics and Statistics NZ



Employment in Timaru is more heavily concentrated on primary and goods-producing industries than nationally. Primary industries centre on dairy farming, sheep and beef farming, arable farming, and fishing. Goods-producing industries tend to be concentrated on processing of food and fibre products, although there is some machinery and equipment manufacturing to support the primary sector. High-value professional services are less represented in Timaru than the rest of New Zealand, but Timaru is a service centre for South Canterbury so has relatively high health, education, and retail employment.

Figure 3

Contribution to employment by broad sector
Employment by broad sector as % of total jobs, Infometrics (2021)



Over the past 10 years, growth in Timaru has lagged the New Zealand average for GDP, jobs, and population. But productivity growth in Timaru was slightly above the national average.

Table 1

Comparing growth in Timaru against New Zealand over the past decade		
<i>Annual average percentage change, 2011-2021, calculations from Infometrics and Statistics NZ data</i>		
	Timaru	NZ
GDP (\$ billion)	2.2%	2.6%
Jobs	1.2%	1.9%
Population	0.8%	1.6%
Productivity (GDP/job)	1.0%	0.8%



4. Aspirational future scenarios for 2050

This section introduces three scenarios for where Timaru’s economy could be in 2050. The scenarios range from conservative to aspirational – and are designed to highlight the ‘size of the prize’ from being ambitious.

4.2. Overview of future scenarios for the Timaru economy

The three hypothetical scenarios modelled in this report for Timaru’s economy in 2050 are:

- **The ‘status quo’ (low) scenario.** This scenario highlights what will happen to Timaru’s economy if it can only maintain the status quo level of employment and its industries merely muddle along their current productivity trajectories.
- **The ‘more’ (medium) scenario.** This scenario highlights what will happen to Timaru’s economy if it can gradually expand its underlying level of employment, but only in industries based around the district’s current productivity trajectory, rather than in anything transformational.
- **The ‘better’ (high/transformational) scenario.** This scenario is the most ambitious and is based on doing more of things that are better. It highlights what would happen if Timaru can evolve its economy and grow employment into an industry footprint with transformationally higher productivity.

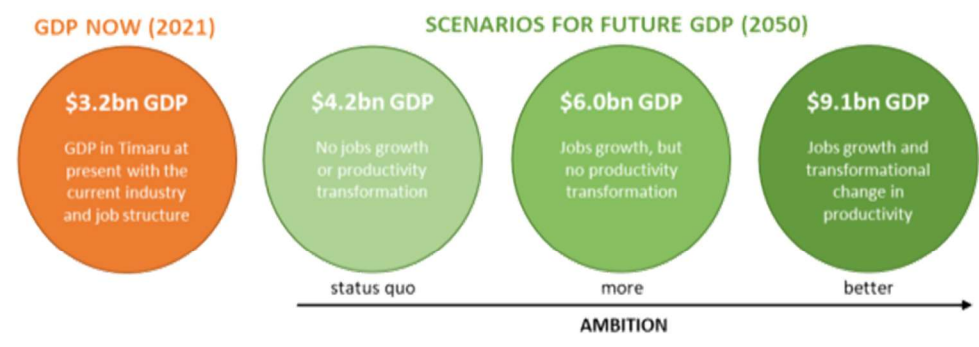
The rest of this section outlines the potential economic impacts for Timaru of each scenario. The detailed assumptions underpinning each scenario and their practicalities are also examined, with a focus on how many people and what productivity levels would be needed to support them.

4.3. ‘Size of the prize’ for Timaru’s economy in each scenario

The potential ‘size of the prize’ for Timaru’s economy from being ambitious is large. Calculations under the three future scenarios show that:

- If Timaru does no better than just muddle along, with its status quo level of employment and current productivity trajectory then the economy would be worth \$4.2 billion in 2050, which is one third larger than its current level (\$3.2 billion in 2021).
- If instead there is transformational growth into high productivity employment, then Timaru’s economy could be worth \$9.1 billion by 2050, which is almost three times its current size.

Figure 4 – Timaru’s future economic activity (GDP) under conservative through to ambitious scenarios



4.4. Assumptions for achieving future scenarios

Each scenario of future economic activity is driven by assumptions based on jobs and productivity growth. The rest of section 4.4 unpacks the practicalities of each scenario’s assumptions.

4.4.1. Assumptions for achieving the ‘status quo’ future scenario

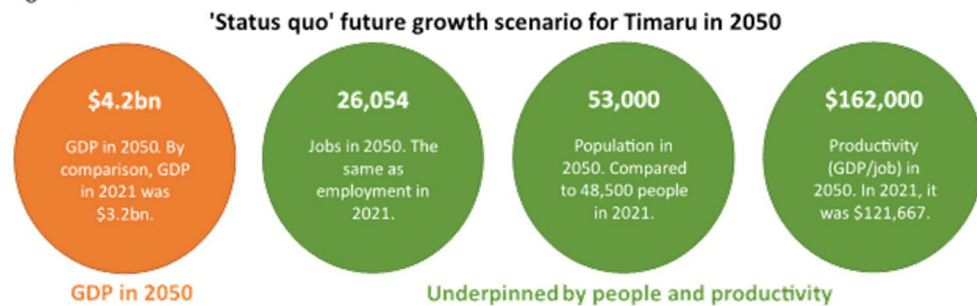
The ‘status quo’ scenario has the lowest level of ambition for 2050. It simply assumes that:

- Employment in Timaru remains at its current level (26,054 in 2021)
- Productivity growth muddles along at its current trajectory (1.0%pa growth).

In practical terms, achieving the ‘status quo’ scenario’s two assumptions would imply that by 2050:

- Timaru would need a population of 53,000 people, up from its current population of 48,500
- Productivity (GDP per job) would reach \$162,000, compared to \$121,667 at present.

Figure 5



It might seem counterintuitive that Timaru would have to expand its population just to maintain its status quo employment levels. But the reason is simple, Timaru’s population is rapidly aging and 30% of residents are expected to be aged over 65 by 2050¹, compared to just over 20% aged 65+ at present.

Timaru would need to grow its population from 48,500 in 2021 to 53,000 by 2050 just to ensure there were sufficient people of working age to maintain Timaru’s current level of employment and counteract increasing retirements.

The productivity growth assumption in the ‘status quo’ scenario is relatively unambitious. It only requires GDP per job in 2050 (\$162,000) to sit approximately one third higher than it does currently (\$121,667). Several places in New Zealand already have productivity at or approaching this level².

4.4.2. Assumptions for achieving the ‘more’ future growth scenario

The ‘more’ scenario is based around a slightly more ambitious growth scenario to 2050, where Timaru expands its underlying level of employment. It simply assumes that:

- Employment in Timaru grows at its current trajectory (1.2%pa growth)
- Productivity growth muddles along at its current trajectory (1.0%pa growth).

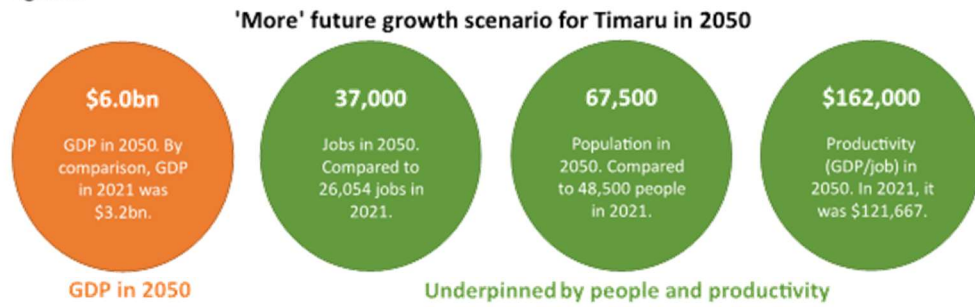
¹ Statistics NZ, subnational population projections (medium scenario), published 31/03/21.

² For example, Infometrics Regional Economic Profile shows that productivity (GDP per job) in Waitomo, Waitaki, South Taranaki, Wellington, New Plymouth, and Buller already exceeded \$150,000 in 2021.

In practical terms, achieving the ‘more’ scenario’s assumptions would imply that by 2050:

- Employment in Timaru would sit 11,000 jobs higher than currently
- To fill these jobs, Timaru’s population would need to rise from 48,500 people to 67,500 people
- Productivity (GDP per job) would reach \$162,000, compared to \$121,667 at present.

Figure 6



Timaru’s aging population³ means that lifting the population from 48,500 to 67,500 would need to increasingly be driven by migration from around New Zealand and overseas rather than natural increase.

Timaru would need to attract a net 800 people each year to lift the population to 67,500 by 2050. This level of migration would be twice as high as Timaru’s average migration gains in recent history⁴.

4.4.3. Assumptions for achieving the ‘better’ future growth scenario

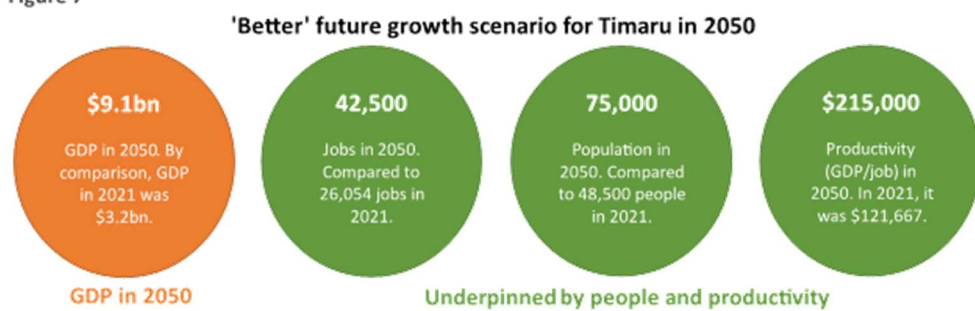
The ‘better’ scenario is the most ambitious and transformational scenario. It assumes that up to 2050:

- Employment will grow by 0.5%pa above its current trajectory (1.7%pa growth instead of 1.2%pa)
- Productivity will grow at 1%pa above its current rate (2.0%pa growth instead of 1.0%pa).

In practical terms, achieving the ‘better’ scenario’s assumptions would imply that by 2050:

- Employment in Timaru would sit 16,500 jobs higher than it does currently
- To fill these jobs, Timaru’s population would need to rise from 48,500 people to 75,000 people
- Productivity (GDP per job) would need to reach \$215,000, compared to \$121,667 at present.

Figure 7



³ A rising death rate, relative to births, is projected to reduce Timaru’s population by an average of 175 people a year from 2023 to 2048. Source: Statistics NZ subnational population projections (published 31/03/21).

⁴ Between 2013 and 2018, net migration to Timaru averaged 400 people per annum. Source: Statistics NZ subnational population projections (published 31/03/21) which drew on censuses for historical perspectives.

The outcomes needed to achieve the 'better' future scenario are ambitious – both in terms of how many people Timaru would need to attract to fill jobs and how productive industries would need to be.

Timaru would need to attract average net migration gains of just over 1,000 people each year to reach a population of 75,000 by 2050. This level of migration is ambitious – even during the high growth years of 2013 to 2018 Timaru only attracted an average of 400 people a year.

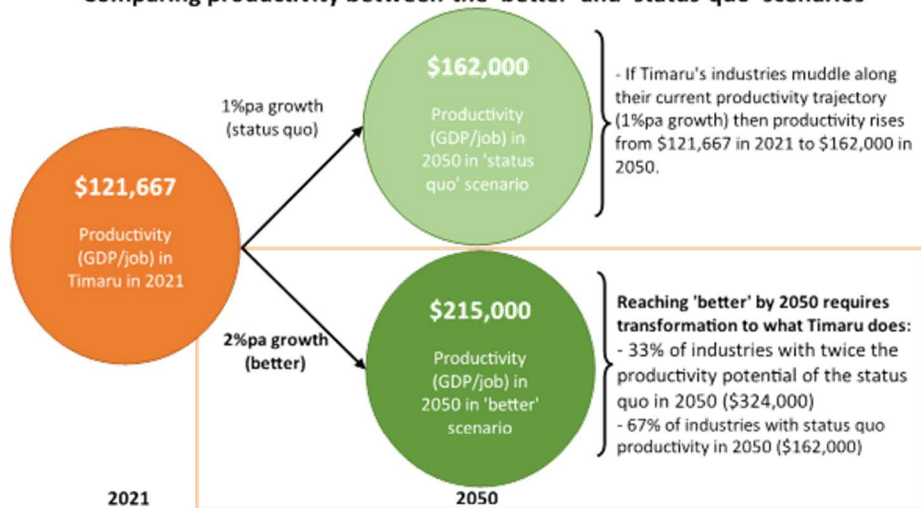
The 'better' scenario's assumption that the long-term rate of productivity growth in Timaru increases from 1.0%pa to 2.0%pa might not sound too ambitious at first brush, but only one district in New Zealand has achieved sustained productivity growth of at least 2.0%pa over the past decade⁵.

Only fundamentally shifting the productivity dial into better ways of doing business would allow Timaru to achieve such a sustained high level of productivity growth over a 30-year period to 2050.

The aspirational productivity outcome in the 'better' scenario would require transformation towards at least one third of Timaru businesses doing things that were at least twice as productive as opportunities under the status quo.

Figure 8

Comparing productivity between the 'better' and 'status quo' scenarios



Achieving transformational change in Timaru's productivity would be a powerful thing, particularly given that attracting new workers to Timaru will be difficult against a context of heightened national and global competition for people. After all, productivity is about working smarter, not harder.

To put things in perspective, even in the extreme situation that Timaru can't attract enough new residents to lift employment, then a transformative shift in productivity alone would be enough to almost double the size of Timaru's economy (from \$3.2 billion of GDP in 2021 to \$5.6 billion of GDP in 2050).

⁵ Infometrics Regional Profile shows only Taranaki (2.0%pa) had productivity (GDP/job) growth of at least 2.0%pa over the past decade. New Zealand's average productivity growth over the past decade was 0.7%pa.

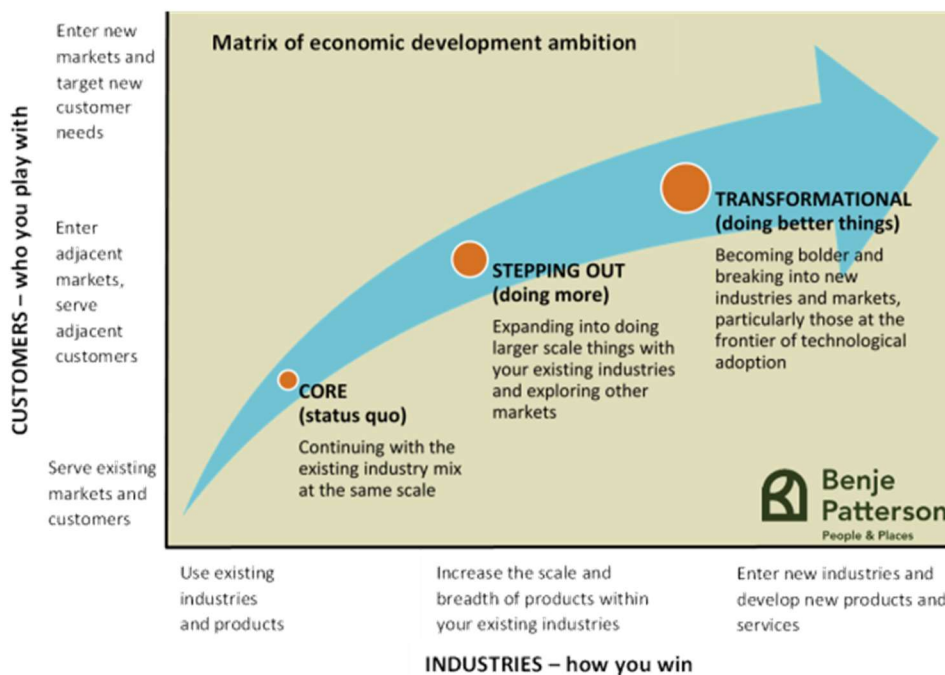
4.5. Stepping towards ambitious industry transformation

The previous sub-section highlighted that under the most aspirational scenario Timaru’s economy could expand three-fold over the thirty years to 2050. This aspiration relies on growing and transforming the economy to at least one third of jobs having twice the productivity opportunities to the status quo.

The precise composition of what these industry transitions will be is uncertain and beyond the scope of this report. Nevertheless, this sub-section makes general comments about the decision-making context.

Transformations that build on existing strengths are easier to conceptualise, but ‘blue sky’ opportunities in new industries are harder to map out and many are reliant on yet-to-be-developed technologies.

Figure 9- Matrix of economic development ambition



What is known is that achieving ambitious industry transformation won’t happen overnight. Initially many of Timaru’s productivity wins will be found working with existing businesses in existing industries to streamline processes, explore adjacent products, and invest in proven technologies.

This approach is consistent with the Productivity Commission’s recent inquiry into New Zealand’s ‘frontier firms’ (businesses in the top 10% of those with the highest productivity)⁶. The inquiry researched how the economic contribution of frontier firms can be maximised to lift productivity across the economy. In its findings, the Commission said that we need to identify our frontier firms, learn about the characteristics of these businesses, implement focused innovation policy to strengthen the ecosystems that support them, and encourage the diffusion of their knowledge into non-frontier firms.

The 2021 Timaru District Economic Development Strategy (EDS) highlighted that the sectors in which Timaru has a competitive advantage are related to:

⁶ Available here: <https://www.productivity.govt.nz/assets/Documents/benchmarking-new-zealands-frontier-firms/2d6a4cd0ea/Benchmarking-New-Zealands-frontier-firms.pdf>.

Scenarios of an aspirational economic future for Timaru District

9

- Food and fibre (particularly dairy, meat, seafood, and food manufacturing)
- Logistics
- Professional, scientific and technical services.

These three sectors are a logical starting point for shifting Timaru's productivity dial. Furthermore, these sectors are also well-aligned to central government strategies and funding mechanisms. For example, all three are embedded directly and indirectly across the government's various Industry Transformation Plans⁷, while optimising logistics is the focus of the New Zealand freight and supply chain strategy⁸.

Through time, Timaru can progressively step out from this base and become more transformational in what it does, including breaking into new industries with at least twice the productivity potential to the status quo. Exactly what new industries will succeed is uncertain, but in exploring high productivity opportunities, Timaru must be cognisant of broader megatrends. These megatrends are long-term forces that can structurally change the industries in which Timaru might be competitive. Some megatrends to take note of when considering potential new high productivity opportunities include:

- **An increased focus on inclusive growth.** Higher GDP isn't the only goal, instead there must be a balance with the wellbeing of people, communities, and the environment. Investment in productivity can be a vehicle to inclusive growth, as high productivity, technologically driven industries can achieve prosperity and higher wages without unduly pressuring resources.
- **COVID-19's legacy will endure long after the pandemic is over.** Consumer demand patterns have evolved, and businesses may permanently adjust their practices, logistics, and supply chains to minimise future risks of disruptions. The changes create opportunities for localism and for regional locations with good transport connections to major metropolitan areas.
- **The nature of work is changing.** Younger workers have different expectations of work and are more likely to prioritise lifestyle with shorter working weeks and remote working. With good digital and transport connections there are opportunities for Timaru to capitalise on remote working trends and in other jobs that can deliver services 'weightlessly' to customers.
- **Automation will have widespread effects,** particularly in sectors with a lot of routine tasks. Automation brings productivity benefits, but new opportunities will likely focus on workers needing to develop different skills. There may be scope for Timaru to develop and pilot automation on local industries, for example agritech and drone-based agricultural solutions.
- **Adapting to emissions and other environmental factors will have direct and indirect effects.** Government regulations will directly create costs and constraints, particularly within agriculture for those with intensive pastoral farming models. Changing consumer preferences will also create indirect effects, which will likely favour more sustainably managed and lower impact business models. These changes will bring opportunities, for example to research and test how Timaru's food and fibre sector can pilot world-leading productive and sustainable transitions.

The above list should only be taken as a starting point when considering potential 'blue sky' industry opportunities that could help transformationally lift Timaru's productivity. Megatrends by their very nature are uncertain – it is important to regularly consider other emerging forces. As stated in the Timaru EDS: "Timaru District, its people and businesses, need to embrace and respond to these changes, realising new opportunities and responding to disruptions".

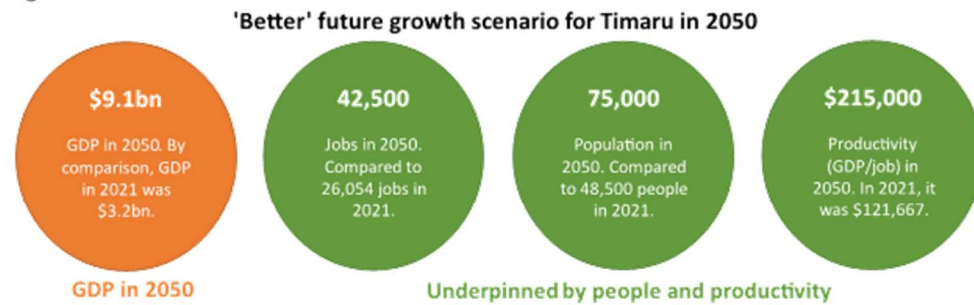
⁷ Industry Transformation Plans (ITPs) are a mechanism for implementing the Government's industry policy. ITPs have actions focused on long-term transformation. More here: <https://www.mbie.govt.nz/business-and-employment/economic-development/industry-policy/industry-transformation-plans/>

⁸ The New Zealand freight and supply chain strategy takes a 30+ year view and will inform government and private sector investment. Productivity is key to the strategy. More here: <https://www.transport.govt.nz/area-of-interest/freight-and-logistics/new-zealand-freight-and-supply-chain-strategy/>

5. Which enabling factors does ambition rely on?

Regardless of which industries help Timaru achieve an aspirational economic future, there will be many factors which are necessary enablers. Productivity, employment, and population growth are key drivers of economic prosperity (see Figure 10), but these can't happen in isolation and in turn rely on underlying foundations related to skills, natural resources, housing, infrastructure, and social and cultural capital.

Figure 10



Enabling factors needed to support achieving the 'better' future growth scenario for 2050 include:

- **Sufficient business land and the right infrastructure.** For businesses to do better things, they will need suitable premises. Even at the lower end of land needed per worker, 16,500 additional jobs would demand a minimum of 30 extra hectares of adequately serviced business land by 2050⁹.
- **Access to capital.** Transformational changes in productivity are inherently capital intensive. Accessing investment capital for small to medium businesses is especially difficult in the regions.
- **Digital and transport connections.** Digital and transport connectivity are crucial for businesses' productivity. Remaining connected to friends and family is also important for new residents.
- **People with the right skills.** The 16,500 new jobs would be in much higher productivity roles, with different skills demands to the status quo. Ongoing training to build capability of existing workers to use new technologies will be as important as attracting people with the right skills.
- **Housing.** Population growth of 26,500 people could equate to 9,000 more households by 2050. This number of new households is equivalent to 300 extra houses per year for the next 30 years.
- **Schools.** Within the population expansion of 26,500 people, there would be around 6,000 children of early childhood and school age. Depending on average classroom sizes this could mean an additional 200 to 300 classrooms would be needed in Timaru District by 2050.
- **Health.** An increasing population will place higher demand on health services. In order to maintain similar health service levels¹⁰, Timaru would need at least 1,500 more health and social assistance workers by 2050¹¹ to account for population growth from 48,500 to 75,000 people.
- **Social and recreational infrastructure.** Community infrastructure and services play an important role in supporting wellbeing, as well as helping to integrate and retain new residents. Investment should scale as populations increase. The 2019/20 Timaru Resident Opinion Survey showed 87% of residents visited a park or reserve in the past year, while 91% used a community facility.

⁹ A BERL study showed businesses require 17 to 100 sqm per employee depending on if they are service-based or heavy industry (see page 14: <https://www.waikatoregion.govt.nz/assets/WRC/Services/regional-services/BERL-Report-UNISA-Industrial-Land-Demand-Study.pdf>).

¹⁰ There were 2,837 employed in health and social assistance in Timaru in 2021 against a population of 48,500.

¹¹ This estimate is conservative as there would also be additional health demands from an aging population.

6. Concluding remarks

This report has highlighted the power of being ambitious and transformational.

If Timaru can do no better than maintain its current level of employment and muddle along its status quo productivity trajectory then it will only be one third larger by 2050 than it is today.

However, if Timaru can be aspirational in terms of how many jobs it creates, people it attracts, and how productive these jobs are then Timaru's economy could triple in size over the same period. Such a goal would require a transformational shift into at least one third of Timaru's businesses doing things that were at least twice as productive as opportunities under the status quo.

Getting there won't be easy. Transformations that build on existing strengths are easier to conceptualise, but 'blue sky' opportunities in new industries are harder to map out and many are reliant on yet-to-be-developed technologies.

Furthermore, regardless of which industries help Timaru achieve an aspirational economic future, there will be many factors which are necessary enablers. Productivity, employment, and population growth are key drivers of economic prosperity, but these can't happen in isolation and in turn rely on investments in underlying foundations related to skills, natural resources, housing, infrastructure, and social and cultural capital.

Higher paid jobs, increased productivity, and an enviable quality of life for all that live here - it might sound too good to be true, yet realistically this needs to be what we aspire to for our district through to 2050 and beyond.

As the economic and tourism agency for the district, Venture Timaru commissioned economist Benje Patterson of People and Places to project where the district could be by 2050 – primarily to kick start the conversation about our future.

The ensuing report, “Scenarios of an aspirational economic future for Timaru District”, looked at current trends across four key economic indicators - gross domestic product (GDP), job numbers, population growth and productivity - and assessed what the district would look like in 2050 if the status quo remained versus the hypothetical “a bit more” and “much better” scenarios.

The report describes the “much better” scenario as the most “ambitious and transformational”, with employment increasing by 16,500 jobs and the district’s GDP nearly tripling.

The report highlights that maintaining the status quo presents challenges due to our aging population and rising death rate, a trend similar to most provincial areas across New Zealand. By 2050, 30 percent of our population will be at retirement age.

To counteract this and keep our current level of employment, Timaru’s population will, as a minimum, need to increase from 50,200 to 53,000.

“The results were quite confronting – on current trends come 2050 we are neither better off nor do we maintain status quo, we actually go backwards, and this, being something I’m sure we all agree on, is simply not acceptable” said Nigel Davenport, Chief Executive of Venture Timaru.

“Put bluntly we need to do much better to maintain and then enhance the vibrancy and prosperity of this great district of ours”.

Currently Timaru has a competitive advantage in the Food and Fibre, Logistics and Professional, scientific and technical services sectors.

“Moving forward it is important we play to and enhance our existing strengths but also explore and attract adjacent and new business while embracing innovation and creativity” say Davenport.

Davenport believes now is the time to be bold, innovative and aspirational about the future of our district.

Mayor Bowen agrees “ It’s time to take an aspirational approach to our future explore and offer new opportunities including breaking into new industries and markets, leading to more and higher-paying jobs”

“This is all about igniting a collaborative and cohesive aspirational approach to “all our district can be and so much more” come 2050 and beyond. Importantly, this will not be informed by individuals but by all of us” says Mayor Bowen.

“There will be no re-inventing any wheels, rather plans already underway across various sectors and areas will be brought together in a way that we can all grasp, advocate for and play our part in making happen” he says.

Davenport says while there is much more work to be done yet, he is excited about the next 1-2 years as Venture Timaru helps facilitate this important work with the wider community and help bring a Towards 2050 plan to life.

“Wide spread engagement across our community is to get underway, as everyone who calls the district home has an important role to play, and we are keen to hear from everyone”.

“An online platform has been established to seek input from the wider community to help inform the Towards 2050 plan with this complimenting a variety of in person catch ups planned.

“All are invited to share thoughts on how we can achieve a bolder, more innovative, and aspirational future for our District leading to 2050 and beyond”.

“All information gathered will be collated to help inform the development and subsequent implementation of a Towards 2050 plan which will encompass our communities aspirations for our District along with associated barriers to achievement and the opportunities to overcome these”.

9.2 Strategic Plan Projects Selection

Author: Rosie Oliver, Development Manager

Authoriser: Andrew Dixon, Group Manager Infrastructure

Recommendation

That the Temuka Community Board confirm the strategic project priorities for the \$70,000 capital funding provided in the 2024/25 year of the Long Term Plan 2024-34.

Purpose of Report

- 1 The purpose of this report is to:
 - present the list of scoped and costed projects prepared in accordance with the Temuka, Winchester and Surrounds Strategic Plan and 10 Year Work Programme (the Strategic Plan); and to
 - obtain a decision from the Temuka Community Board on the project(s) that will receive this funding.

Assessment of Significance

- 2 This matter is of low significance in terms of the Timaru District Council Significance and Engagement policy because the Plan has been previously consulted on, with approved funding in the Long Term Plan 2024-34, and no change to funding or level of services is proposed.

Background

- 3 In late 2023 the Temuka Community Board adopted their Strategic Plan together with a suite of community projects leveraging Long Term Plan 2021 - 2031 funding of \$200,000.
- 4 In their Long Term Plan 2024-34 deliberations on 29 May 2024, Council resolved to confirm further funding of \$70,000 per annum to a total value of \$210,000 every three years.
- 5 The Temuka Community Board met to identify and explore project opportunities aligned with the Strategic Plan for FY2024- 25. The discussion scope also included projects not completed during FY2023 – 24 and the prioritisation of associated carry forward funding (to a value of \$77,500 subject to Council approval), together with effective use of the funding available via the Temuka Community Board targeted rates fund.

Discussion

- 6 Council officers have since reviewed the identified opportunities to refine each project scope and develop corresponding costings and, where appropriate, options. Eligible projects are outlined in the table below.

Project	Description	Cost (Temuka Community Board to fund Capex and Opex)	Inclusions	Exclusions
Vine Street/King Street Laneway	With reopening to vehicles install modest safety enhancements, Legends Lane wall	Capex \$22,500	Two 3m speed bumps \$1,800 supply and install Wall preparation \$2,000 Wall painting \$500 Printing and installation of Legends \$6,000 Contingency \$12,200	Any other speed or safety enhancements, revised road markings, signage, planters etc
		Opex \$1,000 per annum	Maintenance of legends wall images, restoration in case of vandalism.	
Vine Street beautification	Greater diversity of plantings outside Laundromat. Bigger plants, visual impact along SH1.	Capex \$2,000	Natives to complement existing lancewoods etc there Larger plants with strong visual impact	No exotic species No small plants
		Opex funded in current budgets	Ongoing plant maintenance, covered under existing contracts due to selection of low maintenance species	
King Street beautification	Amenity plantings at Pedestrian Crossing corner entrances	Capex \$60,000	Dig out and Kerb \$20,000 Planting \$15,000 (colourful, vibrant, low maintenance) Irrigation/self-watering planters, connection \$15,000 Traffic Management \$5,000 Contingency \$5,000	No natives
		Opex \$1,000 per annum	Ongoing plant maintenance based on square metre rates from contractors	
	Amenity plantings alongside Town Centre Clock	Capex \$16,000	Dig out and Kerb \$3,000 Planting \$5,000 (colourful, vibrant, low maintenance) Irrigation/self-watering planters, connection \$5,000 Traffic Management \$1,500 Contingency \$1,500	No natives
		Opex \$1,000 per annum	Ongoing plant maintenance based on square metre rates from contractors	

Wayfinding Signage from Domain to Town	Trail one – Kiwi cycle trail - completed. Trail two – Around the Domain Trail three – Extends Trail 2 beyond the Domain to include the Taumatakahu stream. NB Trails will require to be named.	Capex \$55,000	Construction, installation and design of: 40 Bollard signs (directional) 200x200 square posts. 1200 high 400 discs (can swap out sign details) 5 Map Signs 1200x1200 sign wrapped around two steel posts Signage \$16,700 Install \$21,000 Design \$2500 Misc costs \$7020 Contingency \$7,780	Price includes only signage and limited design cost (brand being separately developed by the board). No provision to improve path accessibility and/or surface requirements (e.g crusher dust, seal. width of track). May disappoint Level of Service expectations if promoted as trails.
		Opex \$2,500 per annum	Maintenance (cleaning, graffiti removal)	Linkages missing to other sites of interest, for example coming from Torepe Fields into the back of the Domain, there is no path/signage directing to Aviary, playground, toilets etc. This could be linked into a wider trails project. Cost estimates are dependent on accessibility of locations and number of signs required. No provision for traffic management as proposed locations would not require this but could become a consideration.
Signage off SH1	Wayfinding signage from SH1	Capex \$25,000	Pedestrian Sign (Similar to Timaru identifying key info)- Sign & Install (per unit) \$4,140 Artwork/design \$400 (5 hours at \$80 per hour) Main Street Turret Signage 7 units @ \$600 Each. \$4,200 Includes:	Colour palettes, materials and design, logo and branding TBC by the board at separate cost. Need to keep consistent with the wider district.

			<p>South End (2x turrets) – 2 x Welcome, 2 x Farewell – signing both sides of road North End (1x turret) – 1 x Welcome, 1 x Farewell, 1 x pedestrian info sign</p> <p>SH1 motorist service signs 2 units, material & install- \$9,000</p> <p>SH1/Saleyards intersection – tidy up signs on existing sign post - \$1,500</p> <p>King St/Domain Avenue – tidy up existing sign pole - \$3,000</p> <p>Contingency \$2,760</p>	
		Opex \$400 per annum funded in current budgets	Maintenance (cleaning, graffiti removal)	
Creation of a place brand for Temuka	Brand to include logo, graphics toolkit, colour palette, fonts etc	Capex \$1,000	Design only	Print or digital collateral, signage an additional cost
Bench seats at Torepe Fields	Additional bench seating on river side of the field.	Capex \$6,000	<p>2 x \$2,800 per seat/pad installed Contingency \$400</p> <p>Seats (near Tees 13, 17) of 1.8/2.0m length Concrete pads (2.4m x 1m) and installation Timber posts/seats replicate those recently installed at the Temuka Oval to ensure consistency and value.</p>	<p>A different seat/bench would need to be re-costed, purchase from supplier would be minimum \$2k plus freight, plus pad and install costs etc. A painted/varnished seat would also have an annual maintenance cost (opex).</p> <p>Expected life of asset (from builder) 15-20 years</p> <p>Replacement/removal of existing seat near Tee 4</p>
		Opex funded in current budgets	Graffiti removal only if chosen product is used as no need to paint/varnish.	
Signage at entrance to domain	Main entrance signage	Capex \$to be determined	TBC Parks Unit	Nothing commissioned or underway with Venture Timaru
		Opex \$to be determined	TBC Parks Unit	

Review of disability carparks and accessible carparks	Modify the park outside the new barber's on King Street as not long enough, wide enough, pole on footpath side	Capex \$0	<p>Desire to make carpark longer, wider and remove pole obstruction to a standard that enables users of mobility vans (including loading/unloading wheelchairs etc)</p> <p>Council Officers have discussed with TCB Chairman and options are being worked toward as the current location proposed needs further investigation and/or alternatives explored.</p>	<p>No additional carpark or reallocation of carparks (in their entirety)</p> <p>Vine Street connectivity separate but potential for space allocation.</p>
Town Square Enhancement	Review of the town square - layout, beautification, opportunities for enhancement (short and long term).	<p>\$70,000 design</p> <p>\$250,000 - \$750,000 construction</p>	<p>Colourful, vibrant, amenity plants</p> <p>Low maintenance (affordable without opex top up)</p>	No natives
Beautification of utility assets and boxes	Street boxes owned by Alpine Energy	\$0	Not permitted	Not permitted
	Street boxes owned by Chorus	\$0	No Chorus boxes in Temuka	No Chorus boxes in Temuka

- 7 The board should consider and discuss the projects eligible for 2024/25 Annual Plan funding and make a decision on which projects will be prioritised for funding.
- 8 It is noted that some projects would create an ongoing maintenance liability. Current maintenance budgets are based on existing infrastructure therefore there is little capacity to fund maintenance on additional infrastructure or level of service improvements. Where there are additional costs a commitment would be required from the Board to meet these costs from the Temuka targeted rates funding.

Options and Preferred Option

- 9 Option 1 (the Preferred Option) is that the Temuka Community Board select the priority project(s) that will receive the \$70,000 capital funding in the 2024/25 Annual Plan. Priorities should also include projects to be allocated from the potential \$77,500 in carry forward capital funding from FY2023-24, yet to be confirmed by Council, together with any desired portion of the Temuka Community Board's reserve funding.
- 10 Option 2 is that the Temuka Community Board does not decide the project(s) to receive the \$70,000 capital funding in the 2024/25 Annual Plan and advises Council officers of next steps.

Consultation

- 11 The Strategic Plan has been developed through community consultation and no further formal consultation is considered necessary.
- 12 The details of individual projects remain of interest to community users and groups. Ongoing engagement with those affected should be led by the Board members leading each project.

Relevant Legislation, Council Policy and Plans

- 13 Timaru District Council Long Term Plan 2024-34 and 2024/25 Annual Plan.

Financial and Funding Implications

- 14 Capital expenditure funding of \$70,000 excluding GST has been allocated in the Approved Annual Plan 2024/25. This funding is for capital improvements on Council infrastructure.
- 15 There is also potential carry forward of \$77,500 in unspent capital funding as a result of project under expenditure in FY2023 – 24, subject to Council approval next month.
- 16 The value of the reserves held by the Temuka Community Board currently sits at \$62,491 with estimated annual revenue of \$17,000 in the Long Term Plan FY2024 - 34. This funding can be spent on operational as well as capex projects.
- 17 The Temuka Community Board therefore has discretion to consider projects to a maximum total value of \$209,991, always ensuring that any annualised operating costs incurred do not exceed a total value of \$17,000 as per clause 9 above.

Other Considerations

- 18 There are no other considerations.

Attachments

Nil

9.3 Emergency Management Update Report

Author: Darryn Grigsby, Manager - Emergency Management

Authoriser: Paul Cooper, Group Manager Environmental Services

Recommendation

That the Temuka Community Board receive and note the Emergency Management update report

Purpose of Report

- 1 To provide an update to the Temuka Community Board on the preparedness of the Timaru District Council Emergency Management and an overview of the support and training in our communities.

Assessment of Significance

- 2 This matter has been assessed as being of low significance under Council's Significance and Engagement Policy due to this report being for information only.

Discussion

The Emergency Management Team

- 3 The Emergency Management team consists of two staff members and around 70 volunteers. Key responsibilities include collaborating with volunteer teams to provide support and training, planning and preparing for emergencies, creating partnerships with community groups like Neighbourhood Support South Canterbury and building relationships with mana whenua and partner agencies. A major focus is on engaging with communities to educate them and enhance their resilience to emergencies and helping them to create community resilience plans. In addition, the Emergency Management team contributes to Regional and National initiatives such as the Canterbury CDEM Group exercise Pandora and the national earthquake drill and tsunami hīkoi "ShakeOut".
- 4 In Emergency management, we use the 4R framework. The four components of the 4R defined in the Canterbury Civil Defence Emergency Management (CDEM) Group Plan (2022), are:
 - 4.1 **Reduction:** Risk reduction is identifying and analysing long-term risk to human life and property from hazards, taking steps to eliminate (avoid) if practicable and if not reduce (mitigate) the magnitude of their impact and the likelihood that they will occur.
 - 4.2 **Readiness:** Readiness details how the Civil Defence Emergency Management (CDEM) will collaborate with partner agencies and the community to ensure that Canterbury is aware and prepared for an emergency.
 - 4.3 **Response:** Response is defined in the National Plan as the actions taken immediately before, during or directly after an emergency to save lives and property and to help communities recover.

- 4.4 **Recovery:** Recovery means the coordinated efforts and processes used to bring about the immediate, medium and long-term holistic regeneration and enhancement of a community following an emergency

Emergency Response

- 5 Although the Alpine fault poses a significant risk, with a 75% chance of an 8+ magnitude earthquake occurring in the next 50 years, it is not the only threat we face. For example, flooding is common in the Timaru District and climate change is expected to increase both the frequency and severity of these events. Additional risks encompass severe snowstorms, power outages, cyber-attacks, and emerging knowledge about solar activity. Effective emergency management requires assessing the likelihood and our vulnerability to of these risks and developing a comprehensive mitigation plan.
- 6 There has been a comprehensive Government inquiry into the severe weather events for more information follow this link:
[https://www.dia.govt.nz/diawebsite.nsf/Files/Government-Inquiry-into-Severe-Weather-Events/\\$file/Report-of-the-Government-Inquiry-into-the-Response-to-the-North-Island-Severe-Weather-Events.pdf](https://www.dia.govt.nz/diawebsite.nsf/Files/Government-Inquiry-into-Severe-Weather-Events/$file/Report-of-the-Government-Inquiry-into-the-Response-to-the-North-Island-Severe-Weather-Events.pdf)
- 7 As with all emergency management agencies, we use the Coordinated Incident Management System (CIMS) as a tool to coordinate our efforts in an emergency. Within CIMS there are several types of coordination facilities but the central coordination centre for a Territorial Authority is the Emergency Operations Centre.
- 8 An Emergency Operations Centre (EOC) ensures the coordination of information and resources to support incident management activities. The EOC for Timaru District is based in the Council building.
- 9 The EOC works closely with civil defence teams and other agencies to coordinate the response. It relies on communication and updates to build situational awareness about the emergency, so that resources and requests are prioritised and coordinated in a way that supports all communities.
- 10 In addition to coordination centres, if required we will establish a Civil Defence Centre (CDC).

Supporting Our Community

- 11 “A Civil Defence Centre (CDC) is a facility that is established and managed by Civil Defence Emergency Management during an emergency to support individuals, families/whānau, and the community. CDCs are open to members of the public and may be used for any purpose including public information, evacuation, welfare, or recovery, depending on the needs of the community (Welfare Services in an Emergency Director’s Guideline DGL 11/15).”
- 12 A CDC acts as a hub for information sharing, ensuring residents receive timely updates, assistance, and resources to manage and recover from the crisis. It plays a crucial role in enhancing community resilience by facilitating cooperation and communication.
- 13 While emergency services are essential in response efforts, our communities are also supported by a network of volunteers and resources ready to assist during emergencies. Community support teams and the response team play pivotal roles in helping local residents. Since resources are limited, it is important to foster well-prepared and resilient communities to allow these resources to be allocated to those in greatest need.

- 14 In addition to our volunteer teams, we have access to facilities, generators, and a radio network. The response team is equipped with rescue tools, and council staff set up and manage the Emergency Operations Centre (EOC). We have regular training for these teams and conduct drills—such as Exercise Pandora—to evaluate our systems and maintain team readiness.

Are You Ready?

- 15 Recent events have highlighted an opportunity to better understand the gap between what communities expect from civil defence and what the emergency management system assumes communities will do (Report of the Government Inquiry into the Response to the North Island Severe Weather Events, 2024). In essence, the community is civil defence, and efforts before an emergency should focus on enhancing community resilience to withstand any emergencies.
- 16 To help improve community knowledge and readiness our Emergency Management Advisor has created the "Are You Ready?" document, a thorough guide for individuals and families to prepare for and respond to emergencies. This document is crucial for all community members as it provides practical steps to boost both personal and collective resilience.
- 17 The "Are You Ready?" document provides detailed instructions on creating emergency plans tailored to various scenarios, assembling emergency kits with necessary supplies, and understanding local warning systems and evacuation routes. It emphasizes the importance of community cooperation and the role each individual plays in ensuring their own and their neighbours' safety.
- 18 Additionally, the document covers psychological preparedness, addressing the emotional and mental health aspects of dealing with emergencies. By familiarizing themselves with these guidelines, community members can better manage the stress and anxiety that often accompany crises.
- 19 We encourage everyone to review the "Are You Ready?" document regularly and participate in community training sessions and drills such as the recent 'Shake Out drill'. These proactive measures will not only enhance individual preparedness but also strengthen our overall emergency response capabilities, ensuring that we are resilient in the face of adversity.
- 20 As we move forward, we need to remember that preparedness is a shared responsibility. Each of us has a role to play in ensuring that our community is ready to face any challenge. By staying proactive and engaged, we build safer and more resilient communities. We encourage everyone to stay informed and collaborate with each other to build a resilient community.
- 21 The link to the "Are You Ready Guide":

https://www.timaru.govt.nz/_data/assets/pdf_file/0005/911390/Are-you-ready-guide.pdf

In summary, Civil Defence is not an additional emergency service, it is you and me; it is about how we work together as communities in order to look out for each other.

Attachments

Nil

9.4 Mayor's Taskforce For Jobs Programme Update 2024

Author: Jessica Hurst, Community Development Advisor

Authoriser: Beth Stewart, Group Manager Community Services

Recommendation

That the Mayor's Taskforce for Jobs Programme Update 2024 is received and noted.

Purpose of Report

- 1 To provide the Temuka Community Board with an operational update on activities and progress in the Mayor's Taskforce For Jobs programme.

Assessment of Significance

- 2 This matter is deemed as low significance under the Council's Significance and Engagement Policy as this has ongoing but limited community interest and affects a small number of people in the community.

Discussion

- 3 In July 2024 the Community Development Team secured \$180,000 from the Mayor's Taskforce for Jobs (MTFJ) Community Employment Initiative Fund – a nationwide partnership between Local Government New Zealand and the Ministry of Social Development that has a strong focus on getting young people into sustainable employment.
- 4 The \$180,000 funding is received in two tranches. First tranche funding was a payment to Council of \$100,000 (plus GST) in year one, in consideration for Council delivering at least 8 sustainable employment outcomes. Second tranche funding comes at the point at which Council has delivered 8 sustainable employment outcomes under the programme or is otherwise able to satisfy MTFJ that the Council will be able to deliver a total of at least 20 sustainable employment outcomes by 30 June 2025.
- 5 A sustainable employment outcome means that when, as a result of a Council action or initiative, a person is placed into permanent, full-time employment (30 hours + a week) and is achieved when that person has been continuously employed for 91 days.
- 6 The 12-month pilot programme highlights the power of localism, promoting community-led solutions for youth employment, education, and training.
- 7 Timaru District Council's MTFJ Programme focuses on placing young people aged 16-24 years old whom are not in education, employment, or training, people with disabilities, and other disadvantaged people into employment, in Temuka, Pleasant Point, Geraldine, and outlying areas of the district.
- 8 People in rural New Zealand often face difficult challenges when entering into the labour force, these challenges include a lack of access to skill development pathways, driver licencing, and testing facilities, and a lack of access to employers.

- 9 The partnership reinforces that councils, led by their mayors, are well placed and connected to their communities to facilitate local employment outcomes.
- 10 The funding received is flexible, which means that an individualised and local based approach is taken when supporting people into work. The programme can provide a wage subsidy for the employer to take on a young person, cover the costs of training (including driver licencing), tool/boot subsidies, and other incentives.
- 11 The MTFJ Coordinator works closely with the Ministry of Social Development to ensure there is no duplication of services or resource.
- 12 The Timaru District is well-served by a number of agencies working in the youth employment space, and Council looks forward to working with those agencies where appropriate.
- 13 The MTFJ Coordinator has been in the role for several months and has successfully placed 3 young people into local employment. A further 25 young people have signed up for the programme. The coordinator has been busy engaging with employers, schools, and young people to provide support, socialise the programme, and to develop relationships in the community.
- 14 The MTFJ Coordinator is requesting the support of Temuka Community Board members to engage their local business and community contacts to support participation in the programme.
- 15 The MTFJ programme is in line with key priorities 1 (Empower a collaborative community that promotes wellbeing and social connectedness) and 2 (Optimise pathways and opportunities for the community to thrive) of the Safer Communities Strategy.

Attachments

1. **Safer Communities Strategy 2023**



WHAKAKITENGA (VISION): Safe, resilient and connected communities in the Timaru District

KAUPAPA (MISSION): To collaborate and empower our communities safety and wellbeing

MATAPONO (PRINCIPLES): The following principles guide the implementation of this strategy:

COMMITMENT TO CONTRIBUTE	Facilitate an inclusive, empowering and progressive process of promoting safety and wellbeing in the Timaru District
COLLABORATION AND COORDINATION	To identify and record opportunities for a collaborative approach
SUPPORT	Provide information and advice required to secure funding, enable organisations with key stakeholders to deliver and evaluate best-practice activity relating to safety and wellbeing
PROACTIVE ACTION	Have the flexibility to respond to any new issues and opportunities that arise in the Timaru District
INTEGRITY	Treat each other with respect, honesty and fairness

WHĀINGA RAUTAKI (STRATEGIC PRIORITIES):

1. Empower a collaborative community that promotes wellbeing and social connectedness
2. Optimise pathways and opportunities for the community to thrive
3. Value, support and showcase diversity
4. Reduce social and family harm

9.5 Thomas Hobson Trust Fund Accounts

Author: Naomi Scott, Community Funding Advisor

Authoriser: Beth Stewart, Group Manager Community Services

Recommendation

That the Thomas Hobson Trust Fund Accounts be received and noted.

Purpose of Report

- 1 To inform the Temuka Community Board of the funds available for distribution in the the Thomas Hobson Trust Fund Accounts.

Assessment of Significance

- 2 The content of this report is considered to be of low significance in accordance with Council's Significance and Engagement Policy. This has been determined against the assessment criteria with specific focus on impact on the number of people affected, the degree that people may be impacted, community interest, financing and rating impact, and impact on wellbeing.

Background

- 3 The Thomas Hobson Trust was established under the will of the late Thomas Hobson. Mr Hobson died in 1907 and following his death, the Trust was established and has been providing funds to the community for over 100 years. The Trust was established with the purpose of providing grants to organisations within the district of the former Geraldine County. With a re-designation of boundaries, the Trust now covers areas within the Temuka and Geraldine Wards.
- 4 As advised by the Public Trust on Wednesday 24 October 2024 (Attachment 1), the funds available for distribution under the Thomas Hobson Trust for the 2024/2025 financial year are:
 - Temuka Account \$13,000.00

Attachments

1. Public Trust Email - Confirmation of funds

From: [Kim Aleardi](#)
To: [Naomi Scott](#)
Subject: Thomas Hobson Trust
Date: Thursday, 24 October 2024 2:47:33 pm
Attachments: [image001.png](#)
[image004.png](#)
[image003.png](#)

Hi Naomi

Hopefully I am not too late to include these figures in the report to the community boards.

Figures for granting are as follows (I have had to reserve some of the retained income this year in order to pay ongoing fees) –

Geraldine \$25,000

Temuka \$13,000

Let me know if you have any questions. I will send out the financials next week.

Thank you

Kind regards

Kim Aleardi
Senior Trustee – Rural Properties



Public Trust
301 Karamu Road North, Hastings

Private Bag 5902 Wellington
Tel: 063570206
Toll Free: 0800 371 471
www.publictrust.co.nz

10 Consideration of Urgent Business Items

11 Consideration of Minor Nature Matters

12 Public Forum Issues Requiring Consideration

13 Exclusion of the Public

Recommendation

That the public be excluded from—

- *(a)the whole of the proceedings of this meeting; or
- *(b)the following parts of the proceedings of this meeting, namely,—

14.1 Thomas Hobson Trust Applications

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Plain English Reason
14.1 - Thomas Hobson Trust Applications	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information	To protect commercially sensitive information

*I also move that [\[name of person or persons\]](#) be permitted to remain at this meeting, after the public has been excluded, because of their knowledge of [\[specify\]](#). This knowledge, which will be of assistance in relation to the matter to be discussed, is relevant to that matter because [\[specify\]](#)

*Delete if inapplicable.

Note

Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

- “(4)Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof)—
 - (a)shall be available to any member of the public who is present;
and
 - (b)shall form part of the minutes of the local authority.”

14 Public Excluded Reports

15 Readmittance of the Public